

THE PMP® EXAM

How to Pass on Your First Try

Sixth Edition, 6th Printing Compared to 7th Printing

Errata

The following errata only pertains to the sixth printing of Andy Crowe's The PMP Exam - How to Pass on Your First Try. In order to verify the printing of your book, refer to the bottom of the copyright page. Minor editorial changes have been made to the text and graphics. Notable corrections are listed below.

PG
109

Integration Management: Answers

Answer 12 changed to:

"12. A. The project management plan consists of many things, but the only one from this list that matches is the outputs from the other planning processes, such as risk, cost, time, quality, etc. '**C**' is **incorrect** because the PMIS supports the project manager in carrying out the project management plan, but it does not generate it."

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275

Cost Management: Questions

Question 7 changed to:

"7. Your best cost estimate for an activity is \$200,000, but the estimate you document has a range of **\$150,000 to \$350,000**. This ranged estimate represents a:

- A. Cost estimate.
- B. Budgeted estimate.
- C. Rough order of magnitude estimate.
- D. Variable estimate."

PG
282

Cost Management: Answers

Answer 7 changed to:

"7. C. Rough order of magnitude estimates are -25% to +75%. In this example, **\$150,000 and \$350,000** are -25% to +75% of \$200,000."

Plan Communication Management: Communications Methods

New Table Below

Method	Examples	When used
Informal Written	E-mail messages, memorandum	Used frequently on the project to convey information and communicate.
Formal Written	Contracts, legal notices, project documents (e.g, the Charter), important project communications	Used infrequently, but essential for prominent documents that go into the project record. The project plan is a formal written document.
Informal Oral	Discussions, phone calls, conversations	Used to communicate information quickly and efficiently.
Formal Oral	Meetings, speeches, mass communications, presentations	Used for public relations, special events, company-wide announcements, sales.
Internal	Emails to the team, Memos or presentations to senior management	Used to communicate within the performing organization.
External	Messages or presentations to customers, regulators, the public, or investors	Used to communicate with stakeholders outside of the performing organization.
Official	Communication to government or regulatory bodies.	Used to communicate with any party that operates in an oversight role for the project.
Unofficial	Anything that is not official, including the majority of project communication to internal or external stakeholders.	Used for most project communications to ensure successful delivery.

Glossary: Develop Project Management Plan

Definition changed to:

"Develop Project Management Plan: The planning process in which all subsidiary components of the project plan are integrated into a single plan that will drive the rest of the project. The subsidiary components include: the Requirements Management Plan, the Scope Management Plan, the Schedule Management Plan, the Cost Management Plan, the Quality Management Plan, the Resource Management Plan, the Communications Management Plan, the Risk Management Plan, the Procurement Management Plan, **the Stakeholder Engagement Plan**, the Schedule Baseline, the Cost Baseline, the Scope Baseline, the Change Management Plan, the Performance Measurement Baseline, the Project Life Cycle Description, Development Approach, and the Configuration Management Plan."

Glossary: Monitor Stakeholder Engagement

Definition changed to:

"Monitor Stakeholder Engagement: A **monitor and controlling process** that ensures that the right stakeholders are involved on the project at the right level and in the right way.